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ODP-81-7244 17 DEC 1981

MEMORANDUM FOR: Inspector General

FROM:

SUBJECT:

Bruce T. Johnson

Director of Data Processing

Inspection Report of the Office of Scientific

and Weapons Research (OSWR)

REFERENCE: Your memo, 81-0719a (ODP 81-1671), dtd.

7 December 1981, same subject.

1. The following comments are submitted from our review of page 14 of Volume II, Part II of the Inspection Report. There are no disagreements with the report.

- 2. The observation that the TADS reputation within OSWR has discouraged its use by analysts is accurate. Both ODP and OSWR have taken actions that have already or will improve response time and the capability of the system.
- 3. ODP is uncertain as to the meaning of the term "data-dumping". We assume that this term refers to data base integrity which has not been a problem since implementation of baseline 17.00 in early December, 1981.
- 4. Successful use of TADS does require analysts who are knowledgeable ADP users; in particular, knowledgeable VM/370 users. ODP has taken steps to expand the number of ADP classes through a contract initiated in October, 1981. Self-study video courses are also available and can be viewed at the Headquarters Self Study Center. If there are specific OSWR requirements not addressed in the ODP courses, these requirements should be sent to the ODP Deputy Director for Applications.
- 5. The suggested solution to designate an ADP proficient analyst in each OSWR division as an ADP coordinator for cross-training is a good step. Other resources are available, however, in the persons of ODP careerists on rotation to OSWR. One senior analyst is now on rotation to NED and a second senior analyst will be on rotation to AVAD in February, 1982. Additional analysts are planned for rotation in 1982 and 1983. The TADS COTR is also available, on-site, for limited tutoring on the TADS System.

STAT STAT 6. Thank you for the opportunity to comment on your findings and if we can be of further assistance please call Deputy Director for Applications, on extension if you have any questions regarding this memo.

/s/ Bruce T. Johnson

Bruce T. Johnson

Approved For Release 2006/09/06: CIA-RDP84B00890R000500020037-3

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The inspection team looked into the status of TADS. Its reputation for slow response, difficulty of mastery, data-dumping, and limited capabilities has discouraged its use by analysts. On the other hand, those analysts who have made the major effort necessary to learn to use TADS report that when it works, the results are impressive.

OSWR management believes that the TADS program should be continued and that the requested added capabilities, particularly the provision of an expanded number of data display points (approximately \$1.6 million in FY 1983 budget request) are justified. That TADS is considered promising in the Intelligence Community is confirmed by the fact that current ODP work on TADS is being accomplished with funds supplied by the Air Force and the Army as well as by OSWR and ODP.

In general, the use of ADP, including TADS, by OSWR analysts is not at a level one would expect. There are several obstacles to expanded use of ADP which should be dealt with promptly in anticipation of the projected data glut, not to mention simply taking advantage of the benefits of ADP. Analyst indifference is one hurdle. To provide incentive, two of the OSWR divisions include the use of TADS in the AWP's of their analysts—an approach we believe is constructive. This encourages those not brought up, so to speak, with ADP to take this major step.

The inadequacy of training opportunities is another obstacle. We heard that ODP classes are filled months in advance and that the course contents are not responsive to OSWR analysts' needs. A partial solution might be the designation of an already ADP-proficient analyst in each OSWR division as an ADP coordinator (as DSD and STD have done). Under the guidance of the specialists from DMAB, these coordinators could cross-train other analysts in their divisions as well as interface with DMAB on specific requirements. In addition, OSWR should either seek more timely and specially designed training support from ODP or, failing that, consider alternatives to relying on ODP for its training needs.

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